BUSINESS

Leadership Through Innovation, Collaboration and Real-World Experience.

Located in the economic heart of New Hampshire, our Business program gives you the skills, resources and connections to become a successful, innovative leader. Small class sizes offer you individualized attention from faculty, while our vast network of business partners gets you the practical experience employers want.

Our faculty members bring years of industry experience to the classroom, and their flipped-classroom approach means you’ll apply concepts and theories to real, hands-on work. Senior capstone experience brings your learning to life through: an internship or project at a local business, case studies, business ethics study, and developing your professional self. Another internship is expected to be taken junior or senior year to support career decision making.

This highly interdisciplinary program is designed to explore your interests and prepare you for a lucrative career, offering areas of focus in:

• accounting & finance
• business economics
• management and human resources
• marketing and sales

Working hand-in-hand with local businesses through internships, capstone experience or involvement in our award-winning Enactus program (http://manchester.unh.edu/current-students/enactus), you’ll get the real-world experience and leadership skills that today’s employers look for.

https://manchester.unh.edu/academics/degree-programs/business

Courses

Business (BUS)

BUS 400 - Introduction to Business
Credits: 4
Introduces the study of business: examines the origins and development of American business, its place in a global economy, and its legal and ethical roles in modern society. Includes an overview of the functional areas of business such as finance, marketing, and organizational behavior. Designed for business majors as well as for students considering a major in business.

BUS 410 - Introduction to Entrepreneurship
Credits: 4
This course explores the structure and framework of entrepreneurial endeavors, both inside and outside of the business world. Questions to be addressed include: What is entrepreneurship? What is opportunity recognition and selection? How can you create and define competitive advantage? How can you think about people in the entrepreneurial context? How can you garner support (financial and other) for an entrepreneurial venture? What do you do when nothing works as planned?.

BUS 413 - Business Communication
Credits: 2
The principles of business communication relate to people in business or students planning a career in business. The course includes the study of the mechanics, form, style, and content of business letters, memos, e-mails, reports, proposals, and presentations.

BUS 430 - Introduction to Business Statistics
Credits: 4
The use of statistical methods for managerial decision making. Emphasis is on understanding concepts, including inferences from sample data and model formulation, as aids in decision-making. Lab: Using class-focused statistics problems, designed to provide opportunity to develop course-specific problem solving strategies; to adapt from mathematical to statistical thinking; to analyze and communicate significance and meaning of numerical outcomes; to develop course-specific test taking prowess. No credit for students who have received credit for BIOL 528; ADMN 420; EREC 525; HHS #540; MATH 439; MATH 539; MATH 644; PSYC 402; SOC 502.

Attributes: Quantitative Reasoning(Disc)

BUS 453 - Leadership for Managers
Credits: 4
This course provides the critical element of analytical and intellectual examination and reflection of certain core issues in the practice of leadership. These objectives are achieved through open discussion, honest self-assessment, experiential exercises, and observation of real-life leadership practice. What is valued in this course are honest relationships and dialogue, risk-taking, dedication to the topic of leadership, initiative, and exploring the confusion and gray areas involved in these topics. Prereq: BUS 400. Only open to Business Admin majors.

Programs

• Business Administration (A.S.) UNHM (http://catalog.unh.edu/undergraduate/manchester/programs-study/business/business-administration-as)
• Business Major (B.A.) UNHM (http://catalog.unh.edu/undergraduate/manchester/programs-study/business/business-major-ba)
• Business Minor (UNHM) (http://catalog.unh.edu/undergraduate/manchester/programs-study/business/business-minor)
• Entrepreneurship Minor (UNHM) (http://catalog.unh.edu/undergraduate/manchester/programs-study/business/entrepreneurship-minor)
• Forensic Accounting Minor (http://catalog.unh.edu/undergraduate/manchester/programs-study/business/forensic-accounting-minor)

https://manchester.unh.edu/academics/degree-programs/business
BUS 455 - Management of Human Resources Management  
**Credits:** 4  
This course emphasizes the development of skills for dealing with selected aspects of human resource management. It aims to enhance the students' ability to apply theoretical concepts and alternative approaches for dealing with common issues concerning the human side of the enterprise. The course is geared to serve the needs of line and staff administrators in a supervisory position. Thus, it strives to train students and facilitate the development of better understanding of human resources issues as they relate to other managerial functions, organizational behavior, and the ability of managers and the organization to achieve prescribed goals. Prereq: ADMN 400 or permission of instructor.

BUS 460 - Prevention and Detection of Fraud  
**Credits:** 4  
Fraud detection and prevention are a perpetual concern for organizations, individuals, and society. Course topics include fraud causes and behaviors of fraudsters, the fraud triangle, criminal and civil fraud, red flags, financial statement fraud, procurement fraud, bribery, pyramid schemes, money laundering, corporate governance, fraud risk management and responses. Real-world fraud schemes are explored and discussed. Required course for minor in Forensic Accounting.

BUS 492 - American Business History  
**Credits:** 4  
This course explores the historical development of American business institutions from the colonial era to the present. Thematic units organize the material focusing in turn on the most significant developments in the American business environment. The goal is a cumulative understanding of the development of the system. A great deal of our discussion and reading centers on the interaction of market operations and social values and how these interactions influenced the business environment at different times. It is the study of business in the context of past times that makes this course different from a course in business methods or institutions. Through the study of past students develop their critical thinking and writing skills.  
**Attributes:** Historical Perspectives(Disc)

BUS 520 - Training and Development  
**Credits:** 4  
Students interested in career options in training and development of human resources development learn some of the theoretical bases, core practices, competencies, and issues of this professional field, as well as considerations for global training and development. They are exposed to research and discoveries on skills and knowledge related to training and adult learning, and models for effective training. They learn the most current trends and issues in international training and development, including the push for management and leadership training for intercultural understanding. Prereq: BUS 400, BUS 455, or permission from instructor.

BUS 532 - Introduction to Financial Accounting  
**Credits:** 4  
Fundamental concepts of accounting and their impact on the business world and society as a whole. Emphasis on the recording of economic transactions, and preparation and analysis of financial statements. No credit for students who have had ACFI 501, ACFI 502, ADMN 502.

BUS 533 - Introduction to Managerial Accounting  
**Credits:** 4  
Emphasizes how organizational managers use accounting information to support their functions of planning, control, and decision making. Examples taken from corporations, small business, and not-for-profit organizations. No credit for students who have received credit for ACFI 503, ADMN 503. Prereq: BUS 532.

BUS 535 - Federal Taxation  
**Credits:** 4  
Introduction to the basics of the federal income tax rules for individuals. Basic concepts in federal taxation include gross income, exclusions, adjusted gross income, deductions, exemptions, and credits. Additional tax concepts included are cash and accrual methods, passive loss rules, and like-kind exchanges. No credit for taking BUS 710 (Federal Taxation) or BUS 675 (Special Topic Federal Taxation).

BUS 565 - Selling and Sales Management  
**Credits:** 4  
The sales and selling management (SSM) course covers both the strategies and the tactics of selling, from the wide-ranging perspectives of sales people and customers. Management topics include: motivation and behavior, sales methodologies, channel optimization, recruiting and selecting representatives, training, compensation, and evaluation. Class also covers in-depth through the class practice sales tactics such as: prospecting and sales call planning, communicating the sales message, negotiating for win-win situations, overcoming objections, closing the sale, and follow-up management. Reflecting the nature of practice selling, the SSM course is offered in a short series of longer days. Prereq: none, but BUS 400 or BUS 610 is encouraged. No credit earned if credit earned for BUS 675 if listed as Selling and Sales Management.

BUS 600 - New Venture Creation  
**Credits:** 4  
An opportunity for students to identify and create a new business venture via a business plan. Elements of a business plan are examined as well as review of the other entrepreneurial course that move up the minor. Prereq: BUS 410, BUS 453, BUS 550, BUS 565.

BUS 601 - Financial Management  
**Credits:** 4  
Study of investment, finance, and dividend decisions of the business firm. Topics include capital budgeting, designing and issuing securities, management of working capital and evaluating manager performance. Prereq: completion of Introductory Business Core or permission.

BUS 603 - Intermediate Financial Accounting I  
**Credits:** 4  
The first of two in-depth financial accounting courses. Course provides student with the in-depth understanding of the theory, conceptual framework, and development of generally accepted accounting principles giving them the knowledge necessary to properly account for and present information in financial statements prepared for external uses. Topics include the income statement, the statement of cash flows and balance sheet with an emphasis on asset accounts. Prereq: BUS 532 and BUS 533. No credit if credit received for BUS 675 Intermediate Accounting I.

BUS 610 - Marketing Principles and Applications  
**Credits:** 4  
Studies the process of planning and distributing goods and services to the marketplace. Topics include product planning, pricing, promotion, and distribution. Emphasis on the application of marketing principles to real world business cases. Prereq: BUS 400, ECN 412.
BUS 615 - Intermediate Financial Accounting II  
**Credits:** 4  
The second of two in-depth financial accounting courses. Course provides students with an in-depth understanding of the theory, conceptual framework, and development of generally accepted accounting principles giving them the knowledge necessary to properly account for and present information in financial statements prepared for external users. Topics include time value of money, current and non-current liabilities, leases, deferred taxes, retirement benefits, stockholders equity, earning per share, accounting changes and errors, and statement of cash flows. No credit if credit received for BUS 675 Intermediate Accounting. Prereq: BUS 532, BUS 533, BUS 603.

BUS 620 - Organizational Behavior  
**Credits:** 4  
Applications of behavioral science concepts to work settings. Topics include worker incentives and perceptions toward work, group versus individual decision making, conflict resolution, interpersonal and leadership skills, and the study of other behaviors relevant to effective managing of a business organization. Prereq: Completion of Introductory Business Core or permission. Writing intensive.  
**Attributes:** Writing Intensive Course

BUS 629 - Adv Managerial Accounting  
**Credits:** 4  
Further develop the basic managerial accounting knowledge base and skill set. Emphasis on the cost accounting concepts and techniques used to produce the information needed to make both planning and control decisions as well as cost analysis, overhead allocation, transfer pricing, and decision making. Prereq: BUS 532; BUS 533. No credit if received for BUS 675 Intermediate Accounting.

BUS #630 - International Management  
**Credits:** 4  
This course introduces students to the world of international business and management by studying cultural influences, government, and business structures in our global economy. Students also learn about trade relations, international finance and legal and labor agreements. Also covered, are topics on information needs, production systems, marketing and promotion, and career planning. Prereq: an international business course. Only open to Business Administration majors.

BUS 635 - Entrepreneurial Application through Enactus  
**Credits:** 3  
This is a three credit project driven course aimed at teaching students an understanding of free enterprise through the application of economic activities within the community. In addition, students will have special topic sessions on leadership, time management, public speaking, project management, and fundraising. Emphasis on teamwork. Course is open to all students who have junior or senior level standing, in and out of the business program. Prereq: junior or senior level standing. Special fee. Course may be repeated to a maximum of 12 credits.

BUS 640 - Business Communication and Conflict  
**Credits:** 4  
This course is designed to give students a comprehensive view of communication, its scope and importance in business, and the role of communication in establishing a favorable outside the firm environment as well as an affective internal communications program. The various types of business communication media are covered. This course also develops an awareness of the importance of succinct written expression to modern business communication. Prereq: Completion of Introduction to Business Core and BUS 455; or Approval by instructor.

BUS 660 - Employment and Labor Law  
**Credits:** 4  
This course includes a study of the organizational rights of employees and unions and the governance of the use of economic force by employers and unions. Also studied is the duty to bargain collectively, the manner in which collective bargaining is conducted, and the subjects to which it extends, as well as the manner in which collective bargaining agreements are administered and enforced. The relationship between a union and its members is also treated. Prereq: Completion of Introduction to Business Core and BUS 455.

BUS 661 - Integrated Marketing Communication  
**Credits:** 4  
Integrated Marketing Communications (IMC) is a fast evolving field in business and marketing. This course covers the full spectrum of planning, budgeting, data collection and analysis, creative tools and models, including perspectives on both Business to Consumer and Business to Business, IMC. Special emphasis for: cultural, lifestyle ans ethnic sensitivity, global versus individual country tactics, and the fast evolving techniques of social and mobile marketing. All of the above are in the context of building brands and customer loyalty. Prereq: BUS 400 and BUS 610. No credit earned if credit earned for BUS 675 or BUS 685 if listed as Marketing Communication.

BUS 663 - Services Marketing and Operations Management  
**Credits:** 4  
This course is designed to prepare students for NH business and marketing careers by understanding the issues, challenges, and terminology inherent in industries as diverse as health care, construction, education, professional and technical offices, transportation, information and publishing, tourism, retailing, etc. Case studies are used throughout the term. We study many of these sectors, both as academicians and as consumers, to build a portfolio of understanding across divergent sectors. Students learn about services marketing strategies and management models that: increase customer satisfaction, improve customer retention and create dominant service brands that can create a competitive advantage for firms in any given industry. Prereq: BUS 400; BUS 610. No credit if credit earned for BUS 675 or BUS 685 if listed as Services Marketing.

BUS 665 - International Marketing Strategy Management  
**Credits:** 4  
The primary missions of the International Marketing Strategy Management (IMSM) course are to help students to: (1) develop understanding and knowledge of the important role International marketing plays in business (2) develop and improve global thinking, problem solving and integrative skills in a case based context (3) learn and apply the varying tools and models for evaluating when, where are how international marketing investments should be made. (4) understand and implement special approaches for cultural and ethnic differences in taste and attitudes, including trade legalities and regulations. Prereq: BUS 400 and BUS 610. No credit if credit earned for BUS 675 or BUS 685 if listed as International Marketing.

BUS 675 - Special Topics in Business Administration  
**Credits:** 1-4  
Provides students with an opportunity to explore a topic in business administration such as marketing, management, finance, or accounting. Topics will vary. Barring duplication of subject, may be repeated for credit. Prereq: Completion of Introductory Business Core or permission.

BUS 685 - Applications in Business Management  
**Credits:** 4  
Selected topics. Topics will vary. Barring duplication of subject, may be repeated for credit.
BUS 690 - Business Program Internship
Credits: 1-4
Supervised internship practicum within the private, public or non-profit sector. Focus is for the student to gain valuable insights into both professional and managerial positions, applying their college knowledge to a variety of roles and projects, influencing their career trajectory through ‘real world’ experience. Can be taken multiple times for credit, with credit varying from 1-4 hours based on time spent on the internship. For the 16 credit concentration, up to 4 BUS 690 credits can be applied. Credits beyond will be applied to general credits. Does not substitute for the internship required as part of the Business Capstone Course BUS 750 - Business Internship Senior Seminar. Offered, Fall, Spring and Summer. Cr/f.

BUS 691 - VITA Internship
Credits: 1-4
Internship for the application/completion of the basics of federal income tax rules for individuals. Must have previously completed Federal Taxation course (BUS 535, 710, BUS 675).

BUS 695 - Independent Study in Business
Credits: 1-4
In-depth exploration into the theoretical and applied aspects of a special business topic. Topics vary according to instructor. Prereq: ADM 400 and permission of instructor. May be repeated for a maximum of 8 credits.

BUS 701 - Business, Government and Society
Credits: 4
Examines relationships between business and its broader social, political and economic contexts. Topics include business ethics, social responsibilities, the impact of globalization, the impact of government policies, and how business influences government. Prereq: BUS 620 or permission. Writing intensive.
Attributes: Writing Intensive Course

BUS 705 - Business Ethics
Credits: 4
An analysis of ethical issues that arise in contemporary business practice, both domestically and locally. Topics will include ethical issues concerning labor practices, marketing, financial services, environmental practices, human rights, and emerging technologies. Students will be taught to recognize, analyze, and address ethical challenges as they arise in their careers. Consideration will also be given to public policies and global ethics codes that inform business decision-making. Writing intensive.
Attributes: Writing Intensive Course

BUS 715 - Forensic Accounting/Fraud Examination
Credits: 4
This course will develop the students’ understanding of what forensic accounting is and how it pertains to both civil and criminal matters. The participant in this course will gain a basic understanding of the characteristics of forensic accounting, the tools used in this area and the applications in the business world today, including financial statement and tax fraud, bankruptcy, divorce, identity theft, organized crime and litigation services. Pre- or Coreq: BUS 720.

BUS 720 - Auditing
Credits: 4
Introduction to the basics of auditing and other assurance services theory and practice. It provides an overview and understanding of the public accounting profession and the professional auditing standards. The class also integrates auditing material with previous financial and managerial accounting course. Prereq: BUS 532, BUS 533, BUS 603, BUS 615, BUS 629. No credit if credit received for BUS 675 Auditing.

BUS 725 - Financial Statement Analysis
Credits: 4
This course will examine: financial reporting, the quality of accounting information, and US GAPP and IFRS. The flexibility which is built into GAAP will be examined, noting how firms may take advantage of this flexibility to manipulate financial information while staying within the bounds of the rules for proper reporting. Also examined will be the relationships found within the reported numbers by comparing various elements of the financial statements. Prereq: BUS 720.

BUS 750 - Business Internship Seminar
Credits: 4
A seminar course in which students report on and discuss their business internship experiences. Selected group readings and written and oral student presentations. Prereq: ADM 620 and senior standing or permission. Special fee.

BUS 755 - Co-op Program
Credits: 1
This is a program that enables students to integrate classroom learning with practical, professional, experience in their field of study. Students majoring in professional and liberal arts programs experience the working world through an educationally managed agreement between the employer, the student, and the institution. Students need to have a minimum 3.0 cumulative GPA and have junior or senior level status.

BUS 760 - Applied Senior Project
Credits: 4
An independent study research project involving an in-depth exploration into a business topic chosen in consultation with a faculty member. Designed for students with extensive prior work experience. Prereq: BUS 620 and senior standing or permission. Special fee.

BUS 770 - Special Topics Senior Seminar
Credits: 4
In-depth exploration into the theoretical and applied aspects of a special business topic. Topics vary according to instructor. Prereq: ADM 620 and senior standing or permission. Special fee.

Faculty

Business Faculty (http://manchester.unh.edu/academics/degree-programs/business/#unstyleCollapsePane73)